



WMB Heartland Justice Partners is a team that has been specially assembled for this project which is led by industry-leading developers who bring an extensive portfolio of national and global social infrastructure experience with a focus on public-private partnerships (P3). WMB is a unique collaboration of equity partners Meridiam, Walsh Investors, L.L.C. and Balfour Beatty Investments, along with best-in-class partners aggregated to accomplish this important and innovative social infrastructure project.



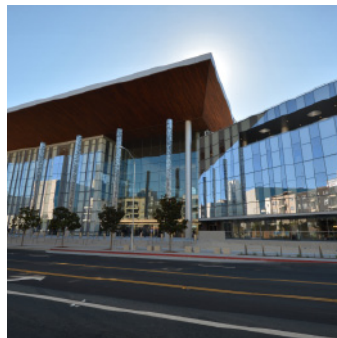
Meridiam is the lead equity partner and is an internationally renowned developer with numerous completed P3 projects in North America and Europe. Meridiam was the sole investor and developer of the first courthouse social infrastructure project in the U.S.; the new Long Beach Courthouse in California. This 545,000 square foot state-of-the-art courthouse facility consists of 31 courtrooms, administrative offices, detention facilities, retail space and renovation of a 1,000 car parking structure. In addition, Meridiam P3 portfolio projects include the Port of Miami tunnel and the University of Montreal Medical Research Centre.



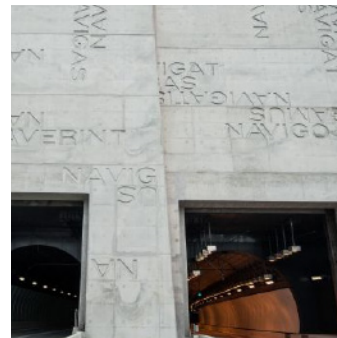
Thierry Déau
Founding Partner
& CEO



Jane Garvey
North America Chairman



Long Beach Courthouse



Port of Miami Tunnel



*University of Montreal Medical
Research Centre*



Walsh Investors, L.L.C. is an investor/developer of P3 projects across North America. It is an affiliate of The Walsh Group, one of the largest contractors operating in the State of Indiana (whose subsidiary, Walsh Construction, is the lead contractor for the Marion County Justice Center). Walsh has developed or invested in numerous industrial commercial, residential and transportation projects including two of the largest P3 availability payment projects in the United States - the Ohio River Bridges East End Crossing Project in Indiana/Kentucky and the Rapid Bridge Replacement Project in Pennsylvania.



*Ohio River Bridges East End
Crossing Project*



Balfour Beatty
Investments

HEERY

SOM

Balfour Beatty Investments, Inc. is an equity investor specializing in partnering with government entities and high-performing public-sector firms to implement their strategic plans through a P3 model. Balfour Beatty brings a vertically integrated platform of investment, construction (Heery International, Inc.), and operations with more than 60 PPP projects valued at approximately \$10 billion to its credit with approximately \$800 million of equity invested.

Skidmore, Owings & Merrill LLP is one of the leading architecture, interior design, engineering, and urban planning firms in the world, with a 78-year reputation for design excellence and a portfolio that includes some of the greatest architectural accomplishments of the 20th and 21st centuries. SOM has a proven track record of successfully completing design services on a multitude of development projects across the world.



San Bernardino Justice Center



San Diego Superior Courthouse



One World Trade Center
©James Ewing

COFELY
GDF SUEZ

Cofely Services, is an international facilities management company with expertise in the implementation of best practices developed over a range of sectors including the incorporation of the latest technologies and techniques that reduce energy consumption, greenhouse gas emissions and the cost of operations through reduced maintenance while improving comfort and building user experience.

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